



■ **Key Facts**

Business address: **Guildford, United Kingdom**
 Industry: **Industrial Gas Manufacturing** (NAICS 325120)
 SEC filer status: **Large Accelerated Filer** as of Sep 2020
 Index member: **S&P 500, Russell 1000**
 Market Cap: **\$138b** as of Jan 14, 2021
 Annual revenue: **\$28.2b** as of Dec 31, 2019

■ **Corporate Governance**

CEO: **Stephen F. Angel** since 2018
 CFO: **Matthew J. White CFA** 1st level

Board Chairman: **Wolfgang Reitzle** since 2018
 Audit Committee Chair: **Clemens A. Borsig Dr** 2nd level

Auditor: **PricewaterhouseCoopers LLP** since 2017
 Outside Counsel (most recent): **Arthur Cox** 3rd level

SEC Reviewer: **(unknown)** 4th level

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How to analyze this company's Watchdog Report? [Skip to the last page](#)

Information in this report is effective Jan 15, 2021 and is taken from the company's public financial and regulatory filings. Latest filing 10-Q filed 11/05/2020. Over 75 accounting and data analysts scrutinize and review crucial information, footnotes, disclosures, etc., from these filings. Material facts are captured and processed using our proprietary methods which identify key risk factors our readers need to know. Each Watchdog Report represents 30 or more hours of analysis and processing.

Accounting and financial disclosure data from [Audit Analytics](#).
 Executive compensation data from [Shore Group and Intrinio](#).
 Data from [Sharadar](#).
[Data from Barchart via Quandl](#).
[Data from Exchange Data International via Quandl](#).

Jan 15, 2021 Jan 1, 2020 Jan 1, 2017

RECENT PERIOD HISTORICAL PERIOD

10-Q filed on Nov 5, 2020 for period ending Sep 2020

Reporting Irregularities

RECENT		HISTORICAL
✓	Financial Restatements	✓
✓	Revisions	✓
✓	Out of Period Adjustments	✓
✓	Late Filings	!
✓	Impairments	✓
✓	Changes in Accounting Estimates	✓
✓	Disclosure Controls	✓
✓	Internal Controls	✓
!	Critical / Key Audit Matters	!

Anomalies in the Numbers

RECENT		HISTORICAL
✓	Benford's Law	✓
✓	Beneish M-Score	!
✓	Accounting Disclosure Complexity	!

Securities & Exchange Commission Concerns

RECENT		HISTORICAL
!	SEC Oversight	!
✓	SEC Letters to Management	!
✓	Revenue Recognition	✓
✓	Non-GAAP Measures	✓

Litigation & External Pressures

RECENT		HISTORICAL
✓	Significant Litigation	!
✓	Class Actions	✓
✓	Securities Law	✓
✓	Shareholder Activism	✓
✓	Cybersecurity	✓

Management Review

RECENT		HISTORICAL
✓	CEO Changes	!
✓	CFO Changes	✓
!	Insider Sales	!
✓	Mergers & Acquisitions	✓
✓	Sales of Assets	✓

Auditor Assessment

RECENT		HISTORICAL
✓	Auditor Changes	✓
✓	Auditor Experience	✓
✓	Auditor Tenure	✓
✓	Audit Fees	!
✓	Non-Audit Fees	✓



Overview

Price and Volume History

This graph shows the price and trading history for Linde. Warning signs and red flags are marked on the graph according to their disclosure dates.



- | | |
|--|---|
| <ul style="list-style-type: none"> 1 Nov 12, 2020 - Insider Sale 2 Aug 5, 2020 - Insider Sale 3 Apr 30, 2020 - Critical / Key Audit Matters 4 Apr 30, 2020 - Critical / Key Audit Matters 5 Mar 3, 2020 - Insider Sale 6 Mar 2, 2020 - Critical / Key Audit Matters 7 Mar 2, 2020 - Critical / Key Audit Matters 8 Feb 20, 2020 - Insider Sale 9 Aug 13, 2019 - SEC letters to management | <ul style="list-style-type: none"> 10 Jun 10, 2019 - Insider Sale 11 Apr 30, 2019 - Critical / Key Audit Matters 12 Apr 10, 2019 - Insider Sale 13 Apr 8, 2019 - Insider Sale 14 Mar 1, 2019 - Late filing 15 Feb 27, 2019 - Insider Sale 16 Feb 5, 2019 - Insider Sale 17 Oct 3, 2017 - SEC letters to management 18 Mar 7, 2017 - Lawsuit: Johnson v. Linde AG et al |
|--|---|

Notifications

Important notifications related to the company are listed here. Notifications may come from the SEC, exchanges such as the NYSE or NASDAQ, or Watchdog Research. Examples of notifications include announcements of bankruptcy proceedings, company name changes, and noncompliance with SEC regulations or exchange rules.

There are no notifications for Linde at least since 2017.



Peer Group

Peer groups are used by companies to benchmark executive compensation and performance. Each company identifies its own peer group. Peer groups vary from company to company.

Peer Group

Company	Ticker	Market Cap
Coca Cola Co.	KO	\$209b
Merck & Co., Inc.	MRK	\$208b
Thermo Fisher Scientific Inc.	TMO	\$196b
Abbott Laboratories	ABT	\$195b
AbbVie Inc.	ABBV	\$183b
Danaher Corp.	DHR	\$163b
Medtronic Plc.	MDT	\$159b
Honeywell International Inc.	HON	\$146b
Linde PLC	LIN	\$138b
3M Co.	MMM	\$96b

Companies Who Named Linde as a Peer

Company	Ticker	Market Cap
Linde PLC	LIN	\$138b
Sherwin Williams Co.	SHW	\$65.3b
Air Products & Chemicals	APD	\$63.3b
Ecolab Inc.	ECL	\$61.7b
Dow Inc.	DOW	\$44.5b
Archer Daniels Midland Co.	ADM	\$29.4b
International Paper Co.	IP	\$19.6b



Peer Flag Comparison

The return to a company's stock is not the only measure of executive performance. Ethics matter, and growth can quickly reverse and gains evaporate if a company's accounting and financial reporting processes are not fundamentally sound and trustworthy. How does Linde's accounting quality compare to its peer group?

	LIN	PEERGROUP FLAGS		
Reporting Irregularities				
Financial Restatements	✓	9		
Revisions	✓	6	3	
Out of Period Adjustments	✓	8	1	
Impairments	✓	3	6	
Changes in Accounting Estimates	✓	1	8	
Disclosure Controls	✓	1	8	
Internal Controls	✓	9		
Critical / Key Audit Matters	!		6	3
Anomalies in the Numbers				
Benford's Law	✓	7		2
Beneish M-Score	!	9		
Accounting Disclosure Complexity	!	4	5	
Securities & Exchange Commission Concerns				
SEC Oversight	!	8		1
SEC Letters to Management	!		4	5
Revenue Recognition	✓	8	1	
Non-GAAP Measures	✓	9		

	LIN	PEERGROUP FLAGS		
Litigation & External Pressures				
Significant Litigation	!			9
Class Actions	✓			9
Securities Law	✓	2		7
Shareholder Activism	✓	9		
Cybersecurity	✓	6	3	
Management Review				
CEO Changes	!	3	5	1
CFO Changes	✓	2	3	4
Insider Sales	!		5	4
Mergers & Acquisitions	✓	1	6	2
Sales of Assets	✓	9		
Auditor Assessment				
Auditor Changes	✓	9		
Auditor Experience	✓	9		
Auditor Tenure	✓	6	3	
Audit Fees	!	4	5	
Non-Audit Fees	✓	4	5	



About Watchdog Research, Inc.

Watchdog Research, Inc. is an independent research provider and publisher of Watchdog Reports. Watchdog Reports identify red flags, issues, and other anomalies in financial reporting. Our reports contain warning signs, red flags, material disclosures, and peer analysis for use in valuation, risk analysis, due diligence research, and idea generation.

Watchdog Reports are designed to assist investment professionals fulfill their fiduciary or suitability obligations and to help investors, executives, board members, regulators and educators learn what they need to know about publicly traded companies.

The company is headquartered in Ave Maria, FL. Watchdog Research, Inc. utilizes over 75 specialists and analysts to provide accurate and timely information to our readers.

Our management team is:

CEO: Brian Lawe. Brian has been part of the corporate staff at The New York Times Company and IBM. He has created and operated several technology companies including MyStoreCredit, OnPage Ideas and HelloCampus. He holds an MBA from Harvard Business School and a BBA from Texas Christian University. He and his wife have four children and live in the Naples, FL area.

CTO: Radu Cugut. Radu has led the award-winning technology team that developed the Watchdog Report and services. He, his wife and son split their time between his home in Ave Maria, FL and his home in Timisoara, Romania where he oversees five talented development professionals. Radu has a bachelors in Computer Science and a masters in Banking and Financial Information Systems, both from the West University of Timisoara.

Chief Content Officer: Joseph Burke, Ph.D. is responsible for the content development, analysis, and quality control for the Watchdog Report. Joseph worked previously as a professor of economics at Ave Maria University. He received his Ph.D. from the University of Wisconsin-Madison and resides with his family in the Naples area.

Director of Research: John Cheffers. John is responsible for writing our blogs and for our press relationships. He received his bachelors from Washington University in St. Louis, and has worked for Audit Analytics and Ave Maria University. He graduated Ave Maria University School of Law where his research was selected for publication in the Law Review. He currently lives in Pennsylvania with his wife and two children.



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